

combined to obtain a complete comparison. Financial analysis makes it possible to provide a forward-looking picture if a decision will be taken as part of the business risk analysis model plan. Risk analysis can help managers to show the potential financial threats and opportunities in the future whenever there are risks of danger identified so that they can be anticipated in advance (Vavrek 2014; Lahjie et al. 2018a).

Silvicultural activities such as maintenance, thinning and harvesting must be carried out with prudence consideration, not only on technical aspects but also on financial perspectives (Khasanah et al. 2015; Lahjie et al. 2018b). Optimization analysis of forest development must be conducted to assess the uncertainty in stand growth and costs spent during the management regimes from planting to harvesting. This analysis allows to calculate profitable business scale, current net value (NPV) and optimal volume of increment growth (Nghiem and Tran 2016; Soares et al. 2019). Economic valuation is needed to include all important variables so that they can become a reference for further activities (Arias et al. 2011; Price et al. 2011; Latifah and Sulistiyono 2013; Bijalwan 2014).

Forest plantation business has a long period of investment. As such, the longer is the investment period, the interest rate should be lower. In this context, the government needs to adopt a policy that can imply a reduction in interest rates for plantation forestry. Otherwise, problems will arise when the discount rate increases and the investment period will be longer than it should (Price 2011).

Damar, a natural resin produced from *Agathis dammara*, became popular since the middle of the 19th century in Occident mostly used in art painting materials as final protective coating (varnish) as well as a component of pictorial media. The damar tree *A. dammara* Lamb is a type of tree member of the conifers (Gymnosperms) which is a native plant of Indonesia. Damar spread across Maluku, Sulawesi, to the Philippines (Palawan and Samar). In Java, this plant is cultivated for the sap or hars. This resin is processed to be a copal (Scalarone 2005).

Ulin (*Eusideroxylon zwageri* Teijsm & Binn) or also referred to as bulian or iron wood is a woody tree and is a typical plant of Kalimantan. Ulin is a species of native Indonesian tree (indigenous tree species) belong to Lauraceae family. Ulin varieties in West Kalimantan are distinguished based on the use and color of the stem, namely tando ulin with reddish brown bar, wax ulin with dark brown bar, copper ulin with yellowish stem color and lime ulin with light brown bar. Ironwood, candles and copper are usually used for building foundations and floors. Lime ulin is the only iron wood that is easily split, making

it suitable for raw materials for shingles (Heyne 1987; Yusliansyah et al. 2004). Ulin has an important meaning as one of the endangered native species of Kalimantan which is very slow to grow, but it has a very high economic values. There is growing idea to develop ulin plantations to sustainably manage the species not only to gain the economic benefits, but also as conservation efforts.

The aims of this study were to assess the feasibility of plantation forestry of *A. dammara* and *E. zwageri* based on production models and financial simulation of stands management. These were achieved by determining the volume increments of *A. dammara* and *E. zwageri*, finding out the optimum age and maximum increment of both species which meet the wood processing industry requirements, analyzing the financial feasibility of the business of plantation forestry of both species, identifying the rate of interest to be feasible, and knowing the resilience of the plantation forestry using sensitivity analysis.

MATERIALS AND METHODS

Study area

This research was carried out in Arboretum Inhutani I area of Balikpapan in Karang Joang Village, Balikpapan City, East Kalimantan Province, Indonesia. The study sites were located at geographical coordinates of 1° 11' 14.5" S - 116° 52' 46.6" E (Figure 1).

Data collection

The study was conducted for 6 months from May 2018 to October 2018, which included research preparation, primary and secondary data collection, data analysis and preparation of reports. Specifically for preparation and retrieval activities, some secondary data on the general information of the area had been started since April 2018.

Production model

Table 1 shows that *A. dammara* stand has an age of 31 years. It has planting space of 4 x 4 m with a total population of 285 trees. We sampled 20% of the population, equating to 57 trees. Similarly, *E. zwageri* stand has an age of 31 years with planting space 4 x 4 m and total population of 425 trees. We took 85 trees as a sample, equating to 20% of the population. Both stands had been planted in the secondary forest owned by Inhutani I company Balikpapan, East Kalimantan since 1987 using system monoculture technique.

Table 1. Production model developed in this study consisting of information of land management with stands composition

Stands	Spacing (m)	Extent (m ²)	Number of individual (trees)	Number of sample (20%)
Production Model I: <i>Agathis dammara</i> (31 years age)	4 x 4	10,000	285	57
Production Model II: <i>Eusideroxylon zwageri</i> (31 years age)	4 x 4	10,000	425	85

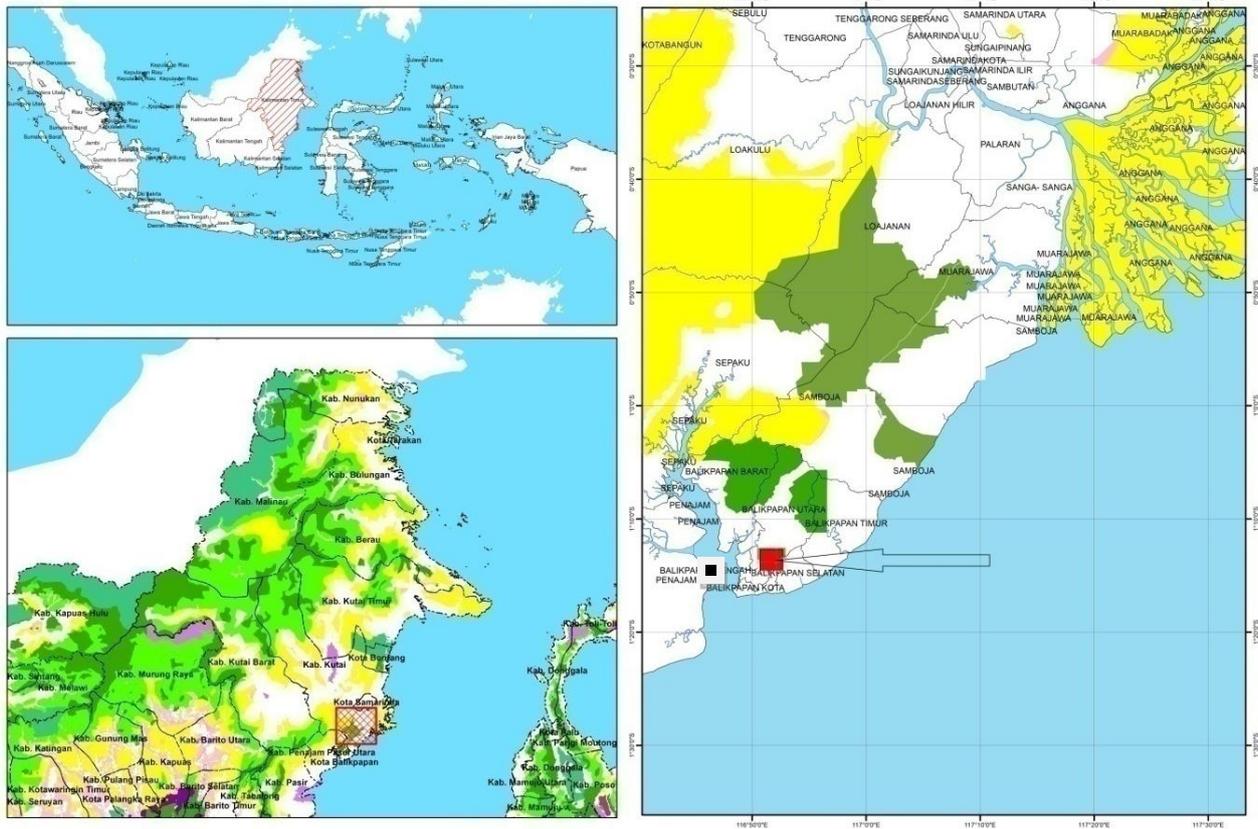


Figure 1. Study sites at Arboretum Inhutani I Km. 10 area of Balikpapan in Karang Joang Village (■), Balikpapan District, East Kalimantan, Indonesia

Growth and volume analysis

The variables measured within the plots to obtain estimates of the potential production of *A. dammara* and *E. zwageri* were as follows: tree volume, total volume per hectare, Mean Annual Volume Increment (MAI), and Current Annual Increment (CAI) (Van Gardingen et al. 2003; Lahjie et al. 2019).

$$MAI = \frac{Vt}{t}$$

Where, MAI = Mean Annual Increment ($m^3ha^{-1}year^{-1}$), Vt = total volume at age t (m^3ha^{-1}), t = tree age (in years)

$$CAI = \frac{Vt - V_{t-1}}{n}$$

Where, CAI = Current Annual Increment ($m^3ha^{-1}year^{-1}$), Vt = Total volume at age t (m^3ha^{-1}), V_{t-1} = Previous total volume (m^3ha^{-1}), T = Second age minus the first age (in years).

Mean Annual Increment increased significantly with increasing spacing while spacing did not have significant effect on total volume production and basal area. Stand density is also not affected by spacing while heartwood proportion increases as planting spacing increases (Zahabu et al. 2015).

Financial analysis

Based on the data obtained, financial analysis was then performed according to the research objectives. Based on Kadariah (1987), the data analysis criteria used using the calculation formula as follows:

Payback Periods (PP)

Payback Periods are the period of time required to repay (return) all costs incurred in the investment of a project.

$$PP = \frac{\text{Cost of capital invested}}{\text{Average net cost per year}}$$

Net Benefit Cost Ratio (Net B/C)

Net B/C is a comparison between the Present Value of a positive Net Benefit (+) and the Present Value of a negative Net Benefit. The mathematical formula of Net B/C can be written as follows (Kadariah 1987):

$$\text{Net Benefit Cost Ratio} = \frac{\sum \text{Present Value Net Benefit (+)}}{\sum \text{Present Value Net Benefit (-)}}$$

$$\text{Net Benefit Cost Ratio} = \frac{\left[\sum_{t=1}^n \frac{Bt - Ct - Kt}{(1+i)^t} \right] (+)}{\left[\sum_{t=1}^n \frac{Bt - Ct - Kt}{(1+i)^t} \right] (-)}$$

Where, B_t = net benefit during the year of operation t , C_t = net cost in business years t , K_t = investment at the beginning of year 0, n = economic age of exploitation time (rotation), i = applicable interest rate (discount rate).

If $Net\ B / C \geq 1$, then the project is declared to be able to continue or benefit, but if $Net\ B / C < 1$, then the project does not provide benefits and should not be attempted.

Net Present Value (NPV) or Net Present Worth (NPW)

NPV is the difference between Present Value Benefit and Net Present Value of Cost. The formula of NPV can be written as follows (Kadariah 1987):

$$NPV = \text{Present Value Benefit} - \text{Present Value Cost} \\ (NPV = B - C)$$

Where, B = benefits in present value, C = cost in present value.

The NPV project analysis can be formulated mathematically as follows:

$$NPV = -Kt \frac{B_1 - C_1}{(1+i)^t} + \frac{B_2 - C_2}{(1+i)^t} \dots \frac{B_n - C_n}{(1+i)^n}$$

$$NPV = \left[\sum_{t=1}^n \frac{Bt - Ct - Kt}{(1+i)^t} \right]$$

Where, K_t = capital used in the investment period, $B_1, B_2, \dots B_n$ = receipts in the first to ninth years, $C_1, C_2, \dots C_n$ = expenditures in the 1st year to the (n)th year, i = interest rate (discount rate).

If an $NPV \geq 0$ is obtained, the project can be accepted or continued and if $NPV \leq 0$, the project is not feasible.

Internal Rate of Return (IRR)

IRR is a discount rate that can make the Net Present Value of the project equal to zero ($NPV = 0$), or can make a Benefit Cost Ratio equal to one ($B/C = 1$). The formula in project analysis, IRR can be written as follows (Kadariah 1987):

$$IRR = \left[i' + \frac{NPV'}{NPV' - NPV''} (i' - i'') \right]$$

Where, i' = lowest discount factor, i'' = higher discount factor, NPV = Positive Net Present Value (+), NPV'' = Negative Net Present Value (-).

If $IRR \geq$ the interest rate of the bank, the project is feasible to be undertaken, whereas if $IRR <$ the prevailing bank interest rate, the project is not feasible.

Equivalent Annual Annuity (EAA)

EAA is used in determining the scale of land management businesses based on the average needs of household heads per year (5 people/head of family) with an average net income per year per hectare which is equivalent in value. The formula used in calculating the EAA as follows (Kadariah 1987):

$$EAA = NPV \frac{i}{1 - (1+i)^{-n}}$$

Where, i = interest rate, n = long of time period.

Sensitivity analysis

Sensitivity analysis is used to determine the likelihood of the results of the analysis if there are changes or errors in the basics of calculating costs and revenues. These changes or errors will affect the NPV, Net B/C ratio and IRR values. The basics used in sensitivity testing or sensitivity analysis were: (i) The simulation of benefit was decreased by 10%, while other factors were considered constant; (ii) The simulation of costs was increased by 10%, while other factors were considered constant. The simulation of benefit was decreased by 10%, while other factors were considered constant.

RESULTS AND DISCUSSIONS

Production model

Production model I: *Agathis dammara*

Agathis dammara stands had spacing of 4 m x 4 m with planting area of 1 hectare. The number of seedlings planted in the first year was 625 ha⁻¹. Measurements of stands were conducted at the age of 2, 4, 8, 10, 15, 20, 25 and 30 years, respectively (Lahjie et al. 2018a). The total population of 31 years stands was 285 ha⁻¹ and the sample taken was 20%, equating to 87 in. ha⁻¹. The estimated stand production cycle was assumed to be 30 years old.

Table 2 shows that the number of stands decreases naturally and as a result of thinning processes as the age of stands increase. Total population of stands at the starting age of 2 years was 580 ha⁻¹. According to economically cycle at the harvesting age of 25 years was 340 ha⁻¹. The average diameter of stands at the age of 20 to 27.0 cm. The diameter distribution at the age of 25 years ranged between 27 cm and 36 cm with the most frequent diameter of 32 cm. Branch free height on average at the age of 20 years was 16.5 m.

The analysis of the Mean Annual Increment (MAI) and the Current Annual Increment (CAI) shows that the lowest difference between both variables (i.e. 0.32 m³ha⁻¹ year⁻¹) is achieved at the age of 25 years, implying the optimum age for production cycle. At the age of 25 years, the average volume of each tree was 1.13 m³, the average diameter of each tree was 32.0 cm, the average of branch free height was 18 m, the total stand volume was 383.72 m³ha⁻¹, while the MAI was 15.35 m³ha⁻¹ year⁻¹ and the CAI was 15.67 m³ha⁻¹ year⁻¹. The reduction in the number of trees increases the MAI to be optimum at the age of 25 years (with 15.35 m³ha⁻¹ year⁻¹), but was less influential at later ages, as shown that at the age of 30 years the MAI was slightly increase to 15.67 m³ha⁻¹ year⁻¹.

Figure 2 shows clearly that the intersection point between MAI and CAI which occurs at the age of 25 years. This means that at the age of 25 years, the stands are ready to be harvested with a total production volume of 383.72 m³ha⁻¹ year⁻¹ (Sarjono et al. 2017).

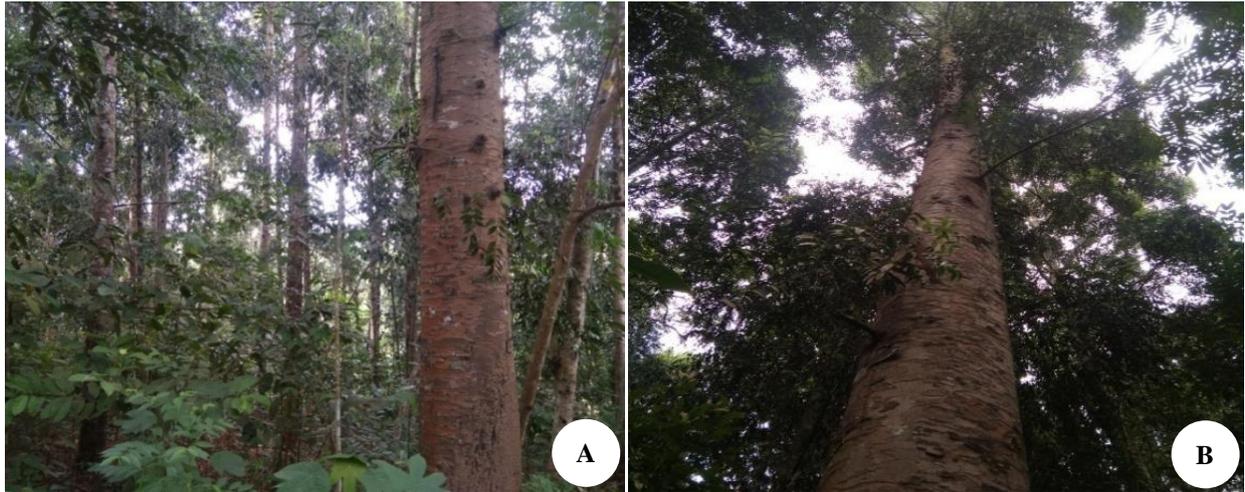


Figure 2. A. *Agathis dammara* stands at the age of 31 years with spacing of 4 m x 4 m; and B. Branch free height (H) of tree's dimension



Figure 3. *Eusideroxylon zwageri* stands at the age of 31 years with spacing of 4 m x 4 m; and B. Branch free height (H) of tree's dimension

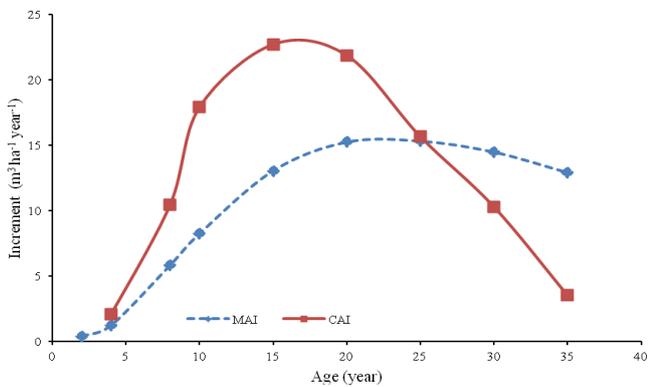


Figure 2. Intersection point between MAI and CAI of *Agathis dammara* which occurs at the age of 25 years stands

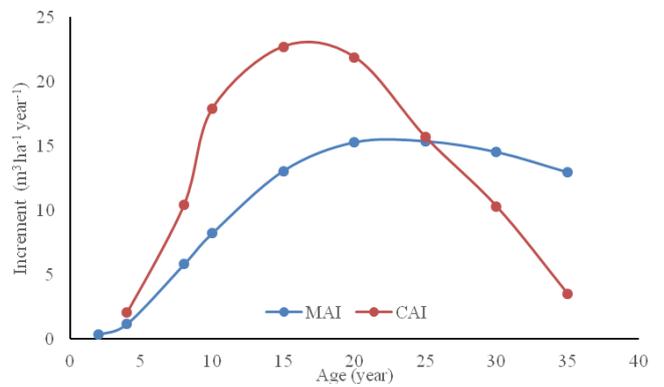


Figure 4. Intersection point between MAI and CAI of *Eusideroxylon zwageri* which occurs at the age of 150 years stands

Table 2. Production Model I: *Agathis dammara* stands with planting spaces of 4 m x 4 m

Ages	N	D	H	V	Vt	MAI	CAI
2	580	3.0	2.5	0.001	0.74	0.37	-
4	560	5.5	5.0	0.009	4.85	1.21	2.06
8	540	12.5	9.5	0.086	46.56	5.82	10.43
10	520	15.5	11.2	0.158	82.38	8.24	17.91
15	490	21.5	14.5	0.400	195.94	13.06	22.71
20	420	27.0	16.5	0.727	305.37	15.27	21.89
25	340	32.0	18.0	1.129	383.72	15.35	15.67
30	285	36.0	19.0	1.527	435.21	14.51	10.30
35	240	39.5	19.5	1.887	452.83	12.94	3.52

Note: N: Number of population (trees ha⁻¹); D: average tree diameter (cm); H: average branch-free height (m); Vt: total volume per hectare (m³ha⁻¹); MAI: Mean Annual Increment (m³ha⁻¹ year⁻¹); CAI: Current Annual Increment (m³ha⁻¹ year⁻¹)

Table 3. Production Model II: *Eusideroxylon zwageri* stands with planting spaces of 4 m x 4 m

Ages	N	D	H	V	Vt	MAI	CAI
2	590	1.3	1.2	0.000	0.08	0.04	-
5	550	3.1	2.1	0.001	0.69	0.14	0.20
10	450	6.0	3.4	0.007	3.37	0.34	0.54
20	430	12.0	4.3	0.037	16.09	0.80	1.27
30	425	15.3	5.5	0.077	32.65	1.09	1.66
40	395	19.1	6.2	0.133	52.60	1.32	2.00
50	370	22.0	7.1	0.200	73.86	1.48	2.13
70	360	26.5	8.1	0.326	117.35	1.68	2.17
90	335	30.6	9.1	0.482	161.34	1.79	2.20
110	305	34.4	10.2	0.673	205.18	1.87	2.19
130	270	38.5	11.2	0.912	246.30	1.89	2.06
150	240	42.4	12.1	1.178	282.78	1.89	1.82
170	210	45.9	13.2	1.486	312.04	1.84	1.46
190	180	49.8	14.3	1.863	335.39	1.77	1.17
210	155	54.0	15.0	2.266	351.26	1.67	0.79

Note: N: Number of population (trees ha⁻¹); D: average tree diameter (cm); H: average branch-free height (m); Vt: total volume per hectare (m³ha⁻¹); MAI: Mean Annual Increment (m³ha⁻¹ year⁻¹); CAI: Current Annual Increment (m³ha⁻¹ year⁻¹)

Production Model II: *Eusideroxylon zwageri*

Eusideroxylon zwageri stands had planting space of 4 m x 4 m with a planting area of 1 hectare. The number of seedlings planted in the first year was 625 ha⁻¹. Measurements were and will be conducted at the age of 2, 5, 10, 20, 30, 40, 50, 70, 90, 110, 130, 150 and 210 years, respectively. At the time of this study, the stands were at 31 years old with population of 425 trees ha⁻¹ with the sample taken was 20%, equating 85 trees ha⁻¹. The estimated stand production cycle was assumed to be 210 years old.

Table 3 shows that as the stand age increases, the number of stands decreases due to natural processes and as a result of thinning proces. The total population of stands at the age of 2 years was 590 ha⁻¹, then at the final age of 150 years to 240 ha⁻¹. The average diameter of stands according to the measurement age 31 years was to 13.3 cm. The diameter distribution at the age of 25 years ranged between 27 cm and 36 cm with the most frequent diameter of 32 cm. Branch free height on average for stands measuring was to 5.5 cm and for economically cycle at the age of 150 years to 12.1 m.

The result implies the optimum production of stands is achieved at the age of 150 years as at this age the difference between the MAI and the CAI was the lowest (i.e. 0.07 m³ha⁻¹ year⁻¹). At this age, the average volume per tree would be 1.178 m³, with average diameter of 42.4 cm and the branch free height of 12.2 m. The total stand volume at 150 years would be 282.78 m³ha⁻¹, while the MAI of 1.89 m³ha⁻¹ year⁻¹ and the CAI of 1.82 m³ha⁻¹ year⁻¹. The reduction in the number of trees increases the MAI to be optimum at the age of 150 years (with 1.89 m³ha⁻¹ year⁻¹), but was less influential at later ages, as shown that at the age of 210 years the MAI was slightly increase to 1.84 m³ha⁻¹ year⁻¹.

Figure 7 shows clearly that the intersection point between MAI and CAI occurs at the age of 150 years. This means that at the age of 150 years, the stands would ready to be harvested with a total production volume of 282.78 m³ha⁻¹ year⁻¹.

Financial analysis

In this study, we used the assumption of the price for *A. dammara* was IDR 1,800,000 (m³)⁻¹, while that for *E.*

zwageri was IDR 7,000,000 (m³)⁻¹. We simulated financial analysis using varying discount interests for each stand: 5%, 10% and 15%. The harvesting cycle for *A. dammara* was 25 years, while that of *E. zwageri* was 150 years. Equivalent Annual Annuity (EAA) value was estimated based on the assumption of the total expenditure required for each family to live decently, which was IDR 3,500,000 month⁻¹.

Financial analysis of production model I: *Agathis dammara*

Table 10 shows that the financial analysis of Production Model I for *A. dammara* stand with a 5% interest rate produces an estimated value of the Pay Back Period (PBP) of 10.6 years while the Net Present Value (NPV) of IDR 78,699,974 with the Net Benefit/Cost (B/C) Ratio of 1.97, the Internal Rate of Return (IRR) of 8.6%, Equivalent Annual Annuity (EAA) of IDR 5,119,546 and a business scale of 8 ha. Based on these results, it could be concluded that developing plantation forest of *A. dammara* is feasible because it had a positive NPV value and a Net B/C Ratio > 1, meaning that for each IDR 1 of money invested would return of 1.97 times. This statement is strengthened by the IRR value of 8.6% which is still greater than the Minimum Acceptable Rate (MAR) value of 5%. The invested capital would return in the next 10.6 year with a business profit up to 25 years. The results of the EAA analysis mean that the value of money that could be paid annually is equal to IDR 5,119,546 with an interest rate of 5%.

Financial analysis of production model II: *Eusideroxylon zwageri*

Table 10 shows that the financial analysis of Production Model II for *E. zwageri* with an interest rate of 5% results

in an estimated 55.1 year of Pay Back Period (PBP) while the Net Present Value (NPV) of IDR -91,439,292, with the Net Benefit/Cost (B/C) Ratio of 0.05, the Internal Rate of Return (IRR) of 13%, Equivalent Annual Annuity (EAA) of IDR -4,572,127 and business scale of -15 ha. These results suggest that developing *E. zwageri* plantation is not feasible because it had a negative NPV value and Net B/C Ratio <1, meaning that for every IDR 1 invested would only return 0.05 times or the capital will not return to normal. This statement is reinforced by the IRR value which is smaller than the Minimum Acceptable Rate (MAR) of 5%. The invested capital would return in the year 55.1. The negative EAA indicates that the value of money cannot be paid annually in the same amount of IDR -4,572,127 with an interest rate of 5%.

Sensitivity analysis of production Model I and Model II using cost raised simulation to 10%

Table 5 demonstrates that *A. dammara* as Model I had positive NPV by discount factor simulation only to 5%, but negative NPV by discount factor simulation to 10% and 15%. It is feasible at a discount rate of 5% with Net B/C Ratio of 1.71, but it is not feasible at a discount rate of 10% and 15%. *E. zwageri* as Model II had all negative NPV at all discount rates (5%, 10% and 15%). This means that for *E. zwageri* it needs discount factor of less than 5%. The same result for its Net B/C Ratio which not feasible economically because the result was less than 1. However, planting *E. zwageri* might be chosen by farmer for biodiversity conservation reason. Another the possible approach is by giving a much higher price for *E. zwageri* product than the existing price to increase the benefits and to fulfill the need of farmer.

Table 4. The comparison of financial analysis between production Model I and Model II using 5% interest rate

Stands	Spacing (m)	Cycle (years)	MAI	TV (m ³)	PP (year)	NPV (IDR)	Net B/C Ratio	IRR (%)	EAA (IDR)	Business scale (ha)
<i>Agathis dammara</i>	4x4	25	15.67	383.72	10.6	78,699,974	1.97	8.6%	5,119,546	8
<i>Eusideroxylon zwageri</i>	4x4	150	1.89	282.78	55.1	(120,369,546)	0.02	11.9%	(6.018.691)	-7

Table 5. The sensitivity analysis of Production Model I and Model II using 5%, 10% and 15% interest rates and cost raised to 10%

Stands	NPV (x Rp.1000) by discount rate			Net B/C Ratio by discount rate			IRR (%)
	5%	10%	15%	5%	10%	15%	
<i>Agathis dammara</i>	64,613	(23,249)	(45,627)	1.72	0.675	0.25861	7.9
<i>Eusideroxylon zwageri</i>	(132,368)	(100,517)	(88,099)	0.017055	0.000179	0.000004	11

Table 6. The sensitivity analysis of Production Model I and Model II using 5%, 10% and 15% interest rates and benefit decrease to 10%.

Stands	NPV (x Rp.1000)			Net B/C Rasio			IRR (%)
	5%	10%	15%	5%	10%	15%	
<i>Agathis dammara</i>	56,743	(21,767)	(41,690)	1.70	0.66	0.25	7.8
<i>Eusideroxylon zwageri</i>	(120,370)	(91,379)	(80,090)	0,01677	0,00018	0,000003	10.9

Sensitivity analysis of production Model I and Model II using benefit decreased simulation to 10%

Table 6 shows the same result as above in which *A. dammara* had a positive NPV value by discount rate 5%, but *E. zwageri* had negative NPV value, moreover if using a discount rate of 10% and 15%. The slight difference in the case of *A. dammara* that it is feasible when using a 5% discount rate, but it is not feasible at 10% and 15% discount rate. *E. zwageri* was not feasible at discount rates of 5%, 10% and 15% in which resulted in less than 1 of Net B/C Ratio.

In conclusion, Production Model I that estimated the yield of *A. dammara* plantation is feasible because the IRR value is higher than the Minimum Acceptable Rate (MAR) of 5% and the Net B/C Ratio is higher than 1. On the other hand, Production Model II that estimated the yield of *E. zwageri* plantation is not feasible because the IRR is lower than MAR of 5% and the Net B/C Ratio is lower than 1. The optimum period of Production Model I is reached at the age of 25 years while Production Model II would be at the age of 150 years. In *A. dammara* plantation (Production Model I) will produce higher MAI of 15.67 m³ha⁻¹ year⁻¹ and total volume of 383.72 m³ha⁻¹ than Production Model II (*E. zwageri*) with MAI of 1.89 m³ha⁻¹ year⁻¹ and total volume of 282.78 m³ha⁻¹. The financial analysis demonstrated that Production Model I had a positive NPV value of IDR 78,699,974 while Production Model II had a negative NPV value of IDR 91,439,292. These results suggest that developing *A. dammara* plantation is more desirable than *E. zwageri* plantation.

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